



## Board of Directors Open Meeting - December 9, 2025

### Agenda

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#### 1. Call to Order

Chair

1700

##### a. Quorum

Chair

##### b. Reading of Land Acknowledgement

Chair

i. ESHC Land Acknowledgement Statement

3

##### c. Approval of the Consent Agenda

Chair

Approval

##### d. Approval of the Open Agenda

Chair

Approval

##### e. Declaration of Conflict of Interest

Chair

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#### 2. Consent Agenda Items

##### a. Previous Meeting Minutes

i. Board of Directors Meeting Minutes -  
November 4, 2025

i. BOD Open Minutes Nov 4 2025

4

1705

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#### 3. Standing Items

##### a. Senior Leadership Report

i. CEO Report  
Kristin Kennedy, CEO

i. December - Open Meeting 8

ii. Financial Report  
Katelyn Dryden, CFO

i. Open December 2025 Finance Update 14

1730

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#### **4. Business Arising**

Chair

##### **a. Board Member Questions, Comments or Notices of Motions**

Chair

1735

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#### **5. Date of Next Meeting - February 3, 2026**

Chair

1740

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#### **6. Motion to Adjourn**

Chair